

Our Mission Income & Spending Plan for 2019

9/24/2018

	<u>2018 Budget</u>	<u>2019 Budget</u>	
Revenue			
Our Church's Wider Mission (Basic Support)	535,000	541,361	
Fellowship Dues Revenue	173,800	174,000	
Friends of the NHCUCC Annual Appeal	42,000	42,000	
Horton Center Appeal	-	10,000	Note 1a
Event Donations	11,000	10,000	
Reimbursements from Churches not contributing to OCWM	-	-	
Investment Income on Funds Invested for the NHCUCC	71,000	84,437	
Investment Income on Funds Invested for the NHCUCC	23,400	27,816	
Investment Income from Trusts	81,200	87,200	
Administrative Fee Revenue	9,250	8,600	
Rental Revenue	74,460	91,493	
Total Revenue	<u>1,021,110</u>	<u>1,076,907</u>	
↳ Mission Expenses			
Our Church's Wider Mission (Basic Support)	214,000	216,544	
Investment Income Shared with the National Setting	-	-	
Event Offerings for OCWM (Shared)	-	-	
Christian Formation Ministry	10,000	1,100	
CFM- HC Shared Administration	-	26,000	Note 2a
Clergy Support Ministry	5,000	5,000	
Local Church Support Ministry	4,300	4,300	-
Finance Ministry	3,500	3,500	
Justice and Witness Ministry	\$11600 + \$1500	13,100	
Wider Church Relations Ministry	20,400	26,200	-
General Mission	774,438	748,457	
Ministerial Salaries & Benefits	242,467	263,380	Note 3a
Staff Salaries & Benefits	336,231	294,513	Note 4a
Elected Leadership	2,500	2,500	
Bank Transaction Fees	1,000	1,500	
Workers Compensation Insurance	2,800	2,800	
General Office Supplies	9,800	8,400	
Property Expenses - Pembroke Conference Center	81,100	81,400	
Telephone & Internet Service	11,250	11,800	
Equipment Leasing & Maintenance	7,500	8,000	
Conference Communications	2,750	3,114	
Postage	2,600	2,800	
Professional Fees & Services	32,440	34,850	
Search & Call Ministry with Local Churches	15,000	7,500	
Search Committee	2,000	-	
CM / ACM Travel & Business Expenses	23,000	23,900	
CM / ACM Continuing Education	2,000	2,000	
CM / ACM Sabbatical Supply	-	-	Note 5a
OM Horton Center Additional Support	-	29,900	Note 6a
Loan Payment - Conference Center Roof	14,100	-	Note 7a
Loan Payment - Horton Center Van	2,620	-	Note 8a
Total Expenses	<u>1,061,458</u>	<u>1,076,311</u>	
Net Revenue / (Expense) before sharing	(40,348)	596	
Sharing of Net Revenue	-	298	Note 9a
Net Revenue (Expense)	<u>(40,348)</u>	<u>298</u>	

Note 1a: *Horton Center Appeal*

Note 2a: *Shared role for HC Director with ME Conference (and ? VT Conference,*

Note 3a: *New Conference Minister beginning fall 2018*

Note 4a: *NEW Shared Communications position with VT & ME, less one position for Horton Center Director (see Note 4a,*

Note 5a: *ACM sabbatical [POSTPONED TO 2020]*

Note 6a: *Changes to Horton Center sessions*

Note 7a: *Pay off Roof Mortgage (pending Board approval)*

Note 8a: *Sell Horton Center Van, pay off loan*

Note 9a: *2018 decision: any (positive) Net Revenue is shared with National UCC*

Christian Formation Ministry

	<u>2018 Budget</u>	<u>2019 Budget</u>
<u>Revenue</u>		
	-	-
<u>Expenses</u>		
Christian Education & Faith Formation Events	500	500
National/Regional Youth Event	-	- <i>not in odd ye</i>
NE Association of Christian Educators (NEAUCE)	500	500
United Campus Ministries Mission Group	-	-
Earth Stewardship Partnership	-	100
HC Director sharing		26,000 <i>see Horton C</i>
HC Administrative Services - Maine Conference	9,000	9,000 <i>per CF budge</i>
changes to HC admin costs-see HC tab	-	(9,000) <i>see Horton C</i>
	<u>10,000</u>	<u>27,100</u>
Christian Formation Ministry - Net of Expenses	(10,000)	(27,100)

Note 1b: \$1K savings from previous year

to confirm with Rob

Clergy Support Ministry

	<u>2018 Budget</u>	<u>2019 Budget</u>
<u>Revenue</u>		
	-	-
 <u>Expenses</u>		
Pastor Parish Relations Mission Group	500	500
Clergy Spouse Support Group	250	250
CoCM Support (Trainings, Fitness Reviews, Consultations)	2,000	2,000
New Hampshire School of Ministry	1,500	1,500
UCC Polity Course	400	400
Descretionary/ Mission Group Development	350	350
	5,000	5,000
Clergy Support Ministry - Net of Expenses	(5,000)	(5,000)

Local Church Support Ministry

	<u>2018 Budget</u>	<u>2019 Budget</u>	
<u>Revenue</u>			
	-	-	
<u>Expenses</u>			
Local Church Support Ministry Initiatives	-	-	-
Administrative Professionals Support	-	-	
Bylaw Review	350	350	
New Thing Task Force - MissionInsite	1,600	1,600	
New Church Starts Mission Group	2,000	2,000	
Miscellaneous (new opportunities)	350	350	
	<u>4,300</u>	<u>4,300</u>	-
Local Church Support Ministry - Net of Expenses	(4,300)	(4,300)	

Finance Ministry

		<u>2018 Budget</u>		<u>2019 Budget</u>	
Revenue					
4-1100	OCWM Basic Mission Support		535,000		541,361 <i>Note 1e</i>
4-1200	Fellowship Dues Revenue		173,800		174,000 <i>Note 2e</i>
4-1300	Friends of the Conference Donations		42,000		42,000 <i>Note 3e</i>
4-6300	Horton Center Appeal		-		10,000 <i>Note 4e</i>
4-1500	Event Donations for OCWM (Shared)		-		-
4-1550	Event Donations		11,000		10,000 <i>Note 5e</i>
	Reimbursements from Churches not contributing to OCWM		-		-
4-1200	Unrestricted Distributions - CIF (shared)		-		-
	Unrestricted Distributions - CIF		71,000		84,437 <i>Note 6e</i>
4-2200	Endowment for Operations - CIF		23,400		27,816 <i>Note 6e</i>
	Trust Distributions		81,200		87,200
4-2300	Lane Estate Distributions	69,400		70,200	<i>Note 6e</i>
4-2400	Hussey Trust Distributions	1,800		3,300	<i>Note 7e</i>
4-2500	Chadwick Trust Distributions	10,000		13,700	<i>Note 7e</i>
	Administrative Fee Revenue		9,250		8,600
4-3110	CIF Administrative Fees	-		-	
	Interconference Services	-		-	
4-3120	Lyford-Merrow Admin Fees	1,250		1,200	
4-3130	MRF Administrative Fees	8,000		7,400	<i>Note 8e</i>
	Rental Revenue		74,460		91,493
4-3220	Verizon Cell Tower Revenue	55,960		57,289	<i>Note 9e</i>
4-3230	Conference Center Rental Revenue	18,500		32,704	<i>Note 10e</i> \uparrow
4-32xx	Conference Center Facility Use	-		1,500	<i>Note 11e</i>
			<u>1,021,110</u>		<u>1,076,907</u>
Expenses					
6-1100	OCWM Shared - % noted in margin		214,000	40.0%	216,544 <i>Note 12e</i>
	Finance Ministry Expenses		3,500		3,500
6-2430	Promotional Activities & Materials	3,500		3,500	
	Gratitude Group	-		-	
	Miscellaneous adjustment	-		-	
			<u>217,500</u>		<u>220,044</u>
	Finance Ministry - Net of Expenses		803,610		856,863

Note 1e see: 'Pledge Comparison 2015-forward.xls'; further reduced by \$9,000 per BOD

Note 2e see 'FellowshipDues 2014 forward.xls' new rate is \$11

Note 3e two appeals beginning in 2017, spring & fall.

Note 4e 2019 Horton Center Appeal

Note 5e PTS donations were \$5,583, expect similar from AM

Note 6e See 'CIF Allowable Distributions - Budget xxxx.xls'; Draw rate increased from 4.75% to 5.25% for 2019 for non-restricted Conference funds.

Draw rate for all other funds remains at 4.75%

Note 7e see 'Chadwick Hussey Trusts 2014 Forward.xls'

Note 8e MRF admin fees calculated from cash balances at 11/30

Note 9e see 'Audits/American Tower 2007 to 2027.xls'

Note 10e see 'Lease Revenue 2014 forward.xlsx'

Note 11e New Conference Center facility use agreement in effect beginning in 2018

Note 12e OCWM shared % changed to rate noted in box

Justice and Witness Ministry

	<u>2018 Budget</u>		<u>2019 Budget</u>
Revenue	-		-
Expenses			
Economic Justice	1,700	Economic Justice	1,900
Pron Promotion of resolutions	-	Faith & Labor Conference	
Legi: Legislative advocacy training	1,000	Moral Revolution of Values	
Pre-Pre-election workshops - 2	300	Legislative Advocacy Training	
PTS PTS - speakers & materials	200	Voices of Faith	
Ann: Annual meeting displays & m	-	PTS/AM workshops	
"Our "Our Faith, Our Vote" works	-		
Mile: Mileage for meeting with oth	-		
Racial Justice	1,550	Racial Justice	2,000
Resource materials	500	How to move beyond Black History	
Speaker Fee	250	Month	
Faith Witness Advocacy	-	Resource materials (& share w/NHC)	
Prayer breakfasts/luncheons	-	Speaker Fee	
Moral witness signage at Sta	-		
Spirituality & Earth Stewardship	1,700	Spirituality & Earth Stewardship	2,050
Celebrating Earth - training	1,000	Educational programs	
Youth Engagement	600	Collaborative Events	
Resource materials for congr	200	Resources & Media	
Clergy Engagement	400	Training & Inspiration	
Speakers Bureau	250	Copies, postage etc	
Prepared to Serve	-		
Immigration	1,650	Immigration	2,910
Jail Visitation Training	1,200	CIVIC Conference & Travel	
SYRIAN REFUGEES	1,500	Immigration Books	
Books & training Visitation G	150	Travel to Immigration Events	
BIA Training /Education	500	Hospitality	
Update Publicity Brochures	200	Printing	
Open & Affirming	1,800	Speaker Fees/ Training	
Annual ONA Conference	2,300	Open & Affirming	2,800
Training for ONA consultants	300	Annual ONA Conference	
Start ONA Library	200	Travel Assistance	
Peace with Justice Advocates	1,650	Immigration LGBTQ persons	
Resources: Kairos Palestine	50	Resource Mtls for PTS etc	
Mission Group Retreat	750	Peace with Justice Advocates	1,850
Just Peace Event Speaker	300	Hiroshima & Nuclear Weapons	
PTS workshop speaker	-	Alternatives to Military Service	
Various Peace Campaigns	500	Countering Islamophobia &	
Nonviolence Education	400	Palestinian Resolution	
Conversations with Temple E	-	Resource Materials	
Film Series & Public Witness	-	Events	
	1,550	Speaker Fees, Travel	
		Opiod Crisis Mission Group	1,800
		Workshop	
		Educational Materials	
		PTS expenses	
	<u>13,100</u>		<u>15,310</u>
Justice & Witness Ministry - Net of Expenses	(13,100)		(15,310)

Wider Church Relations Ministry

	<u>2018 Budget</u>	<u>2019 Budget</u>	
<u>Revenue</u>	<u> </u>	<u> </u>	
	-	-	
	<u> </u>	<u> </u>	
<u>Expenses</u>			
NH Council of Churches	2,500	10,000	Council is active again
Ukama Partnership - Zimbabwe	7,500	6,500	
Communication & Facilitation of Ukama Committee Work	-	-	
Travel assistance to UCCZ & Synod visit	-	-	
Youth / Young Adult Travel Initiative	-	-	
Outreach & Education to NHCUCC Churches	-	-	
Council for Theological Education in New England (CTENE)	-	-	
Council of Conference Ministers	1,100	-	moved to General Mission
General Synod Expenses	8,000	8,000	
New Church Starts	-	-	
Disaster Response	1,000	900	per Disaster Response Team
Syrian Refugee	-	-	with J&W now
Global Ministry Mission		500	
Other	300	300	
Total Expenses	<u>20,400</u>	<u>26,200</u>	
Wider Church Relations Ministry - Net of Expenses	(20,400)	(26,200)	

**New Hampshire Conference UCC
Mission Income Spending Plan
General & Administrative**

	<u>2018 Budget</u>	<u>2019 Budget</u>
Revenue	<u>0</u>	<u>0</u>
	0	0
Expenses		
Conference Minister / Assoc. Conference Minister	242,467	252,880
CM Housing Allowance & Moving expenses	0	10,500
Support Staff - Salary & Benefits	336,231	269,513
Shared Communications position	0	25,000
General Admin. & Office Expense	195,740	190,564
6-33xx Elected Leadership	2,500	2,500
6-3310 Leadership Travel	200	500
6-3320 Leadership General Expenses	2,300	2,000
6-34xx Bank & Transaction Fees	1,000	1,500
6-3400 Online Transaction Fees	1,000	1,500
6-35xx Workers Compensation Insurance	2,800	2,800
6-3500 Workers Comp Insurance	2,800	2,800
6-36xx General Office Expenses	9,800	8,400
6-3610 General Office Supplies	6,500	3,000
6-3620 Software & Computer Expense	1,500	3,000
6-3630 Office Equipment < \$1,000	500	0
6-3640 Books & Subscriptions	0	150
6-3650 Licenses & Fees	350	1,000
6-3665 Allocated Copy Costs	-500	-200
6-3670 Outside Printing Expense	0	0
6-3680 Employee Recruitment	500	250
6-3690 Hospitality Supplies / Events	950	1,200
6-37xx Pembroke Property Expenses	81,100	81,400
6-3710 Electricity	8,200	7,500
6-3720 Natural Gas	3,600	4,400
6-3730 Water/Sewer	1,900	2,400
6-3740 Property Management Services	5,200	2,000
6-3750 Building Maintenance	25,000	25,000
6-3760 Grounds Maintenance	10,000	13,500
6-3770 Payments In Lieu of Taxes / Prop. Taxe	13,100	13,200
6-3780 Property & Liability Ins. (Pembroke)	13,000	12,400
6-3790 Rental Expense	1,100	1,000
6-38xx Telephone & Internet	11,250	11,800
6-3810 Telephone & Internet Access	8,400	8,900
6-3820 Conference Call Services	350	200
6-3830 Cellular Phone Service	2,500	2,700
6-39xx Equipment Leasing & Maintenance	7,500	8,000
6-3910 Equipment Leasing	6,500	7,000
6-3920 Equipment Maintenance	1,000	1,000
6-40xx Conference Communications	2,750	3,114
6-4010 The Weekly News	350	714
6-4020 Website Maintenance	2,400	2,400
6-41xx Postage & Delivery	2,600	2,800
6-4110 Postage	3,900	3,500
6-4115 Allocated Postage Costs	-1,300	-700
6-4120 Parcel and Express Delivery	0	0
6-42xx Professional Fees & Outside Services	32,440	34,850
6-4210 Accounting & Audit Expenses	12,500	13,250
6-4220 Legal Expenses	6,500	5,500
6-4230 Event Registration Services	6,240	6,300
6-4235 Allocated Registration Costs	-4,500	-3,500
6-4240 Payroll Services	3,000	3,000
6-4250 IT Management Services	8,700	9,200
6-4260 Temporary Services	0	0
6-4270 HR Consultant	0	0
6-42xx Council of Conference Ministers	0	1,100
6-4280 Disaster Response Coordinator	0	0
6-4290 Congregational Consulting Services	0	0
6-xxxx Search & Call Ministry with Local Churches	15,000	7,500
Search Committee	2,000	0
6-43xx CM / ACM Travel & Business Expenses	23,000	20,000
CM / ACM Leased Auto		3,900
6-44xx CM / ACM Continuing Education	2,000	2,000
6-45xx CM / ACM Sabbatical Supply	0	0
Total General & Administrative	<u>774,438</u>	<u>748,457</u>

Horton Center

	Actual 2015	Actual 2016	Actual 2017	Projection 2018	Budget 2019
Outdoor Ministries Revenue					
4-6100 HC Camper Revenue	\$ 84,748	\$ 92,197	\$ 79,512	\$ 82,960	\$ -
4-6150 HC Camperships Awarded	6,907	9,237	10,819	10,000	-
4-6175 Confirmation Retreat	4,294	6,155	3,393	3,500	3,500
4-6200 HC Facilities Rental Revenue	17,058	13,755	13,008	13,339	13,000
4-6300 OM Direct Donations	6,589	2,449	7,031	6,241	6,300
4-6400 OM Investment Distributions	6,720	8,166	6,924	6,500	6,800
4-6500 OM Miscellaneous Revenue	267	495	70	300	-
4-6600 Interconference Services	-	1,348	2,697	1,400	-
4-6800 Camp Store Revenues	9,300	9,416	5,958	4,000	-
4-9750 OM Restricted Funds Released	4,982	1,200	-	-	-
Total OM Revenue	140,865	144,418	129,412	128,240	29,600
Outdoor Ministries Expenses					
Personnel					
General HC Director	50,628	66,077	70,637	56,700	-
General Shared Director	-	-	-	-	26,000
6-6110 HC Site Manager	23,593	18,000	18,000	18,000	18,000
6-6115 HC Site Manager Employer FICA	1,805	1,377	1,377	1,376	1,377
6-6120 HC Seasonal Staff	42,075	49,453	46,396	38,354	-
6-6125 HC Seasonal Staff Employer FICA	3,216	3,783	2,880	2,921	-
6-6200 HC Contract Staff	1,950	153	-	-	-
Total OM Personnel	123,267	138,843	139,290	117,351	45,377
Camp Operations					
6-6210 HC Food & Kitchen Supplies	14,954	15,867	16,920	15,454	873
6-6220 HC Propane & Heating Oil	2,631	1,899	2,536	2,494	2,000
6-6230 HC Electricity	3,441	4,124	4,005	3,880	2,500
6-6240 HC Equipment Repair & Maintenance	1,185	1,048	76	2,536	-
6-6245 HC Small Tools	2,230	-	-	-	-
6-6250 HC Buildings & Grounds Maintenance	14,167	15,719	15,200	14,880	15,000
6-6260 HC Vehicle Expenses	8,056	9,214	9,476	9,248	2,000
6-6270 HC Allocated Workers Compensation	4,345	1,886	3,334	2,955	1,000
6-6280 HC Allocated Property Insurance	11,637	11,235	12,510	12,510	12,500
6-6290 HC First Aid Supplies	210	166	-	-	-
6-6295 HC Supplies & Miscellaneous	2,354	1,574	2,027	1,969	-
6-6310 HC Trail & Campground Fees	-	880	99	-	-
6-6320 HC Expeditions Expenses	789	2,825	6,468	5,320	-
HC Geneva Point Expense	-	-	1,483	-	-
6-6330 HC Work Camp Expenses	332	180	-	-	-
6-6335 Confirmation Retreat	354	477	-	-	-
6-6340 HC Pilgrim Lodge Services	-	-	382	500	-
Total Camp Operations	66,685	67,094	74,516	71,746	35,873
Administrative Expenses					
6-6410 OM Staff Recruiting	1,231	-	-	50	-
6-6420 OM Staff & Volunteer Training	2,765	3,561	4,616	2,602	-
6-6430 OM Staff Travel & Business Expenses	1,980	2,201	2,567	2,590	-
6-6440 OM Telephone & Internet	-	1,041	2,023	1,927	1,500
6-6450 OM Curriculum & Materials	972	993	247	250	250
6-6460 OM Licenses & Dues	3,079	3,304	2,681	2,585	-
6-6470 OM Postage & PO Box	490	342	281	264	-
6-6480 OM Printing Expenses	-	-	-	1,961	-
6-6490 OM Publicity & Promotion	4,798	4,080	3,423	2,524	-
6-6510 OM Website Design & Maintenance.	-	-	-	-	-
6-6520 OM Registration Software Expense	329	2,969	1,226	1,150	-
6-6530 OM Online Transaction Fees	2,623	3,890	2,880	2,867	-
CFM ME Conf Administrative Fees	11,968	11,071	10,274	7,445	-
new HC Cleaning Service	-	-	-	-	2,500
6-6590 OM Misc. Administrative Expenses	1,139	1,155	706	739	-
Total Admin. & Curriculum	31,374	34,607	30,924	26,954	4,250
6-6800 Camp Store Merchandise	6,986	7,238	3,464	3,000	-
Total Horton Center Expenses	228,312	247,782	248,194	219,051	85,500
Net Program & Admin Revenue (Expense)	\$ (87,447)	\$ (103,364)	\$ (118,782)	\$ (90,811)	\$ (55,900)
Cell Tower Revenue	50,217	52,873	55,035	55,696	57,289
Net Program Rev (Exp) (no Cell Tower Revenue)				\$ 55,900	
less shared director				- (26,000)	see CF tab
less admin fees				(7,445)	-
additional support for HC				83,366	29,900 see Summary tab

Our Mission Income & Spending Plan for 2018

Actual 2015 through 2017 ; Budget 2018 and 2019

as of 9/4/2018

	Actual 2015	Actual 2016	Actual 2017	Projection 2018	Budget 2019
Revenue					
Our Church's Wider Mission (Basic Support)	617,409	591,227	541,482	535,000	541,361
Fellowship Dues Revenue	153,065	154,047	160,034	173,800	174,000
Friends of the NHCUCC Annual Appeal	24,657	32,680	37,251	42,000	42,000
Event Donations shared	8,609	0	0	0	-
Event Donations for NHCUCC	2,888	10,569	11,716	11,000	10,000
Special Donations for NHCUCC	0	0	2,200	0	0
Fundraising for Horton Center	0	0	0	0	10,000
Reimbursement from Churches not contributing OCWM	0	0	0	0	-
Investment Income on Funds Invested for the Whole Church	70,520	86,333	65,232	0	-
Investment Income on Funds Invested for the NHCUCC	23,400	28,467	32,400	94,400	112,253
Investment Income from Trusts	80,893	98,001	96,235	81,200	87,200
Administrative Fees & Misc		24,781	19,828	10,686	8,600
Verizon Tower Revenue	56,133	52,873	55,035	55,960	57,289
Office Rental Revenue	27,193	19,650	21,442	25,570	34,204
		0	0		
TOTAL REVENUE	1,064,767	1,098,628	1,042,855	1,029,616	1,076,907
Ministry & Mission Expenses					
Our Church's Wider Mission (Basic Support)	277,834	266,052	216,591	214,000	216,544
Investment Income Shared with the National Setting	10,578	11,100	0	0	-
Event Offerings for OCWM (Shared)	3,831	4,756	0	0	-
Christian Formation Ministry	12,653	14,989	10,875	10,500	27,100
Clergy Support Ministry	1,785	1,295	2,573	3,000	5,000
Local Church Support Ministry	560	2,137	1,654	3,000	4,300
Finance Ministry	9,896	794	248	3,000	3,500
Justice and Witness Ministry	5,751	4,028	8,465	9,000	15,310
Wider Church Relations Ministry	27,060	23,338	24,853	17,000	26,200
Annual Meeting	-492	0	0	0	-
Other Conference Events		-	(2,231)		
TOTAL MINISTRY EXPENSES	349,456	328,489	263,028	259,500	297,954
General Mission					
Ministerial Salaries & Benefits	238,404	233,981	224,147	242,467	263,380
Staff Salaries & Benefits	325,912	289,603	318,241	336,231	294,513
Elected Leadership	2,331	1,943	5,146	5,300	2,500
Bank Transaction Fees	2,144	1,079	1,498	1,000	1,500
Workers Compensation Insurance	2,695	3,155	2,659	2,800	2,800
General Office Supplies	15,580	9,164	5,722	9,800	8,400
Property Expenses - Pembroke Conference Center	74,859	84,915	81,859	81,100	81,400
Telephone & Internet Service	12,292	10,863	11,376	11,250	11,800
Equipment Leasing & Maintenance	11,380	13,534	7,855	7,500	8,000
Conference Communications	2,736	2,736	3,149	2,750	3,114
Postage	3,235	2,577	2,328	2,600	2,800
Professional Fees & Services	31,150	33,037	40,676	40,500	34,850
Search & Call Ministry with Local Churches	0	0	0	15,000	7,500
Search & Call Committee	0	0	0	6,300	-
CM / ACM Travel & Business Expenses	23,581	13,735	20,968	19,000	20,000
CM / ACM Leased Auto	0	0	0	0	3,900
CM / ACM Continuing Education	1,863	100	40	1,000	2,000
CM / ACM Sabbatical Supply	0	0	0	0	-
Capital Campaign	0	0	11,113	0	
TOTAL GENERAL MISSION	748,162	700,422	736,777	784,598	748,457
OM Horton Center Additional Support	23,706	26,216	37,871	30,000	29,900
Loan Payment - Conference Center Roof	1,878	15,276	14,100	14,100	-
Loan Payment - Horton Center Vehicles	0	1,130	2,621	2,620	-
OTHER EXPENSES	25,584	42,622	54,592	46,720	29,900
TOTAL EXPENSES	1,123,202	1,071,533	1,054,397	1,090,818	1,076,311
Net Revenue / (Expense) before sharing	-58,435	27,095	-11,542	-61,202	596
Sharing with National UCC	0	0	0	0	298
Net Revenue / Expense	-58,435	27,095	-11,542	-61,202	298